

# Struggles at the Frontiers: Achieving Software Assurance for Software- Reliant Systems

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Meeting Real World Opportunities and Challenges  
through Software and Systems Technology

Software Engineering Institute  
Carnegie Mellon University  
Pittsburgh, PA 15213



Software Engineering Institute

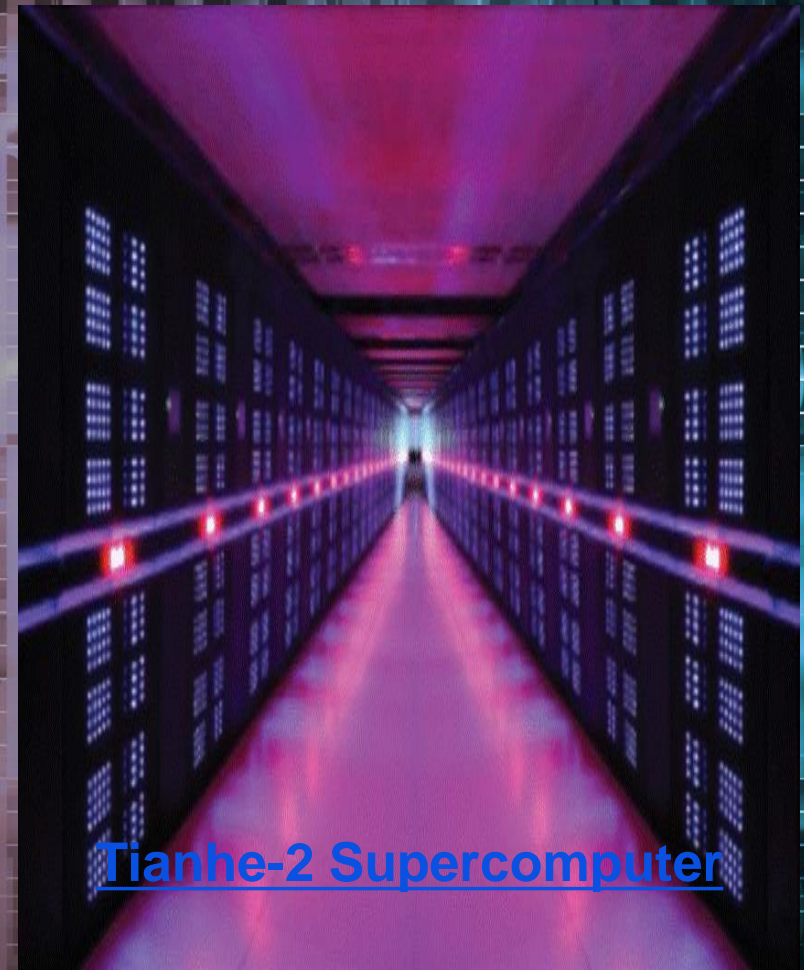
Carnegie Mellon University

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**Software is the  
foundation of the  
cyber environment,  
enabling explorations  
into new frontiers**

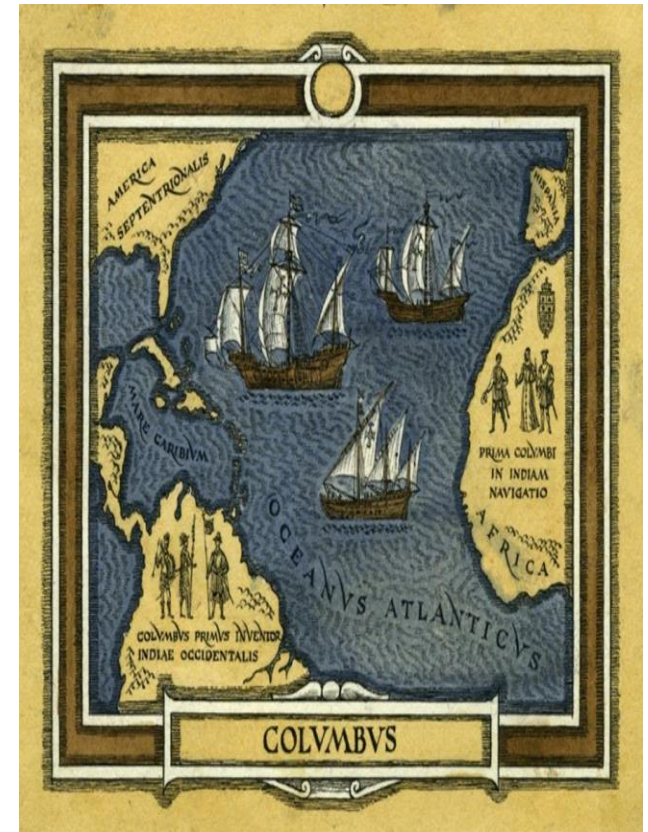
**... Software Quality is a  
property/attribute of a system –  
must be engineered/designed-in!**



**Tianhe-2 Supercomputer**

# Content

- **Context:** Software Quality Is a Constant Purpose and Software Is a Moving Target
- **Perspectives:** Struggles in the Persistent Pursuit of Software Quality Assurance
- **Future:** Software Is the Underpinning of the Cyber Environment, Enabling Explorations into New Frontiers



Source: SEI



# Context: Software Quality Is a Constant Purpose and Software Is a Moving Target

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# Context: Software Quality Is a Constant Purpose and Software Is a Moving Target

- Constant Purpose
  - Software Assurance: To provide the level of confidence that software functions as intended (and no more) and is free of vulnerabilities, either intentionally or unintentionally designed or inserted as part of the software throughout the lifecycle.\*
- Moving Target
  - The changing and expanding roll of software plays in cyberspace means that software engineering must continue to evolve in the ongoing pursuit of software quality.



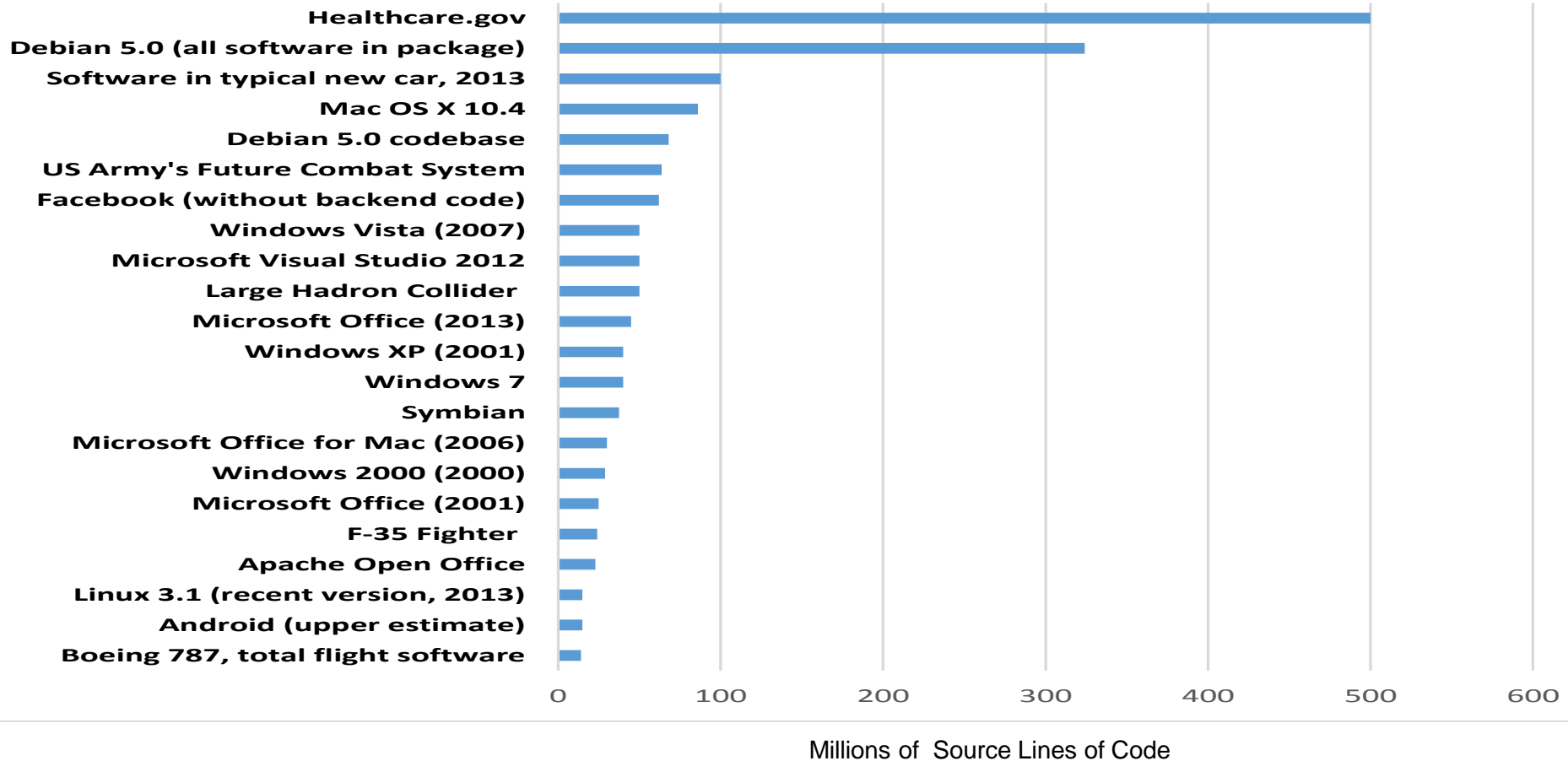
\* NDAA 2013 Section 933



# Context: Software Is a Moving Target

## Expanding Codebase

Size of Codebase (SLOC)

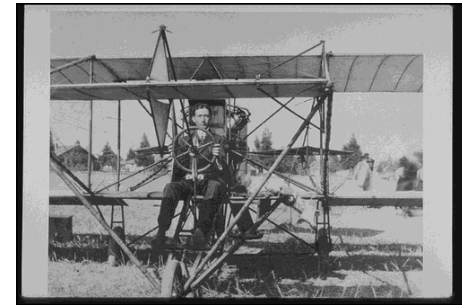
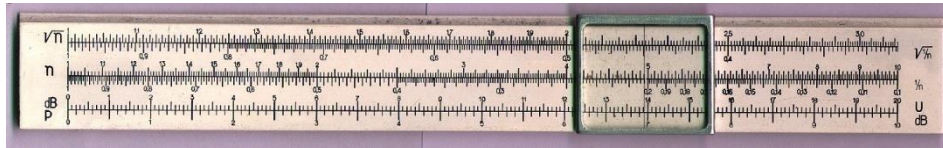


Source: David McCandless – Software is Beautiful, 12 August 2015 Web Retrieval



# Context: Software Is a Moving Target – Aircraft Growth of Software Over Time

*In The Beginning*



1960s



1970s



1980s



1990s



2000+



F-4A

1,000 LOC



F-15A

50,000 LOC



F-16C

300K LOC



F-22

1.7M LOC



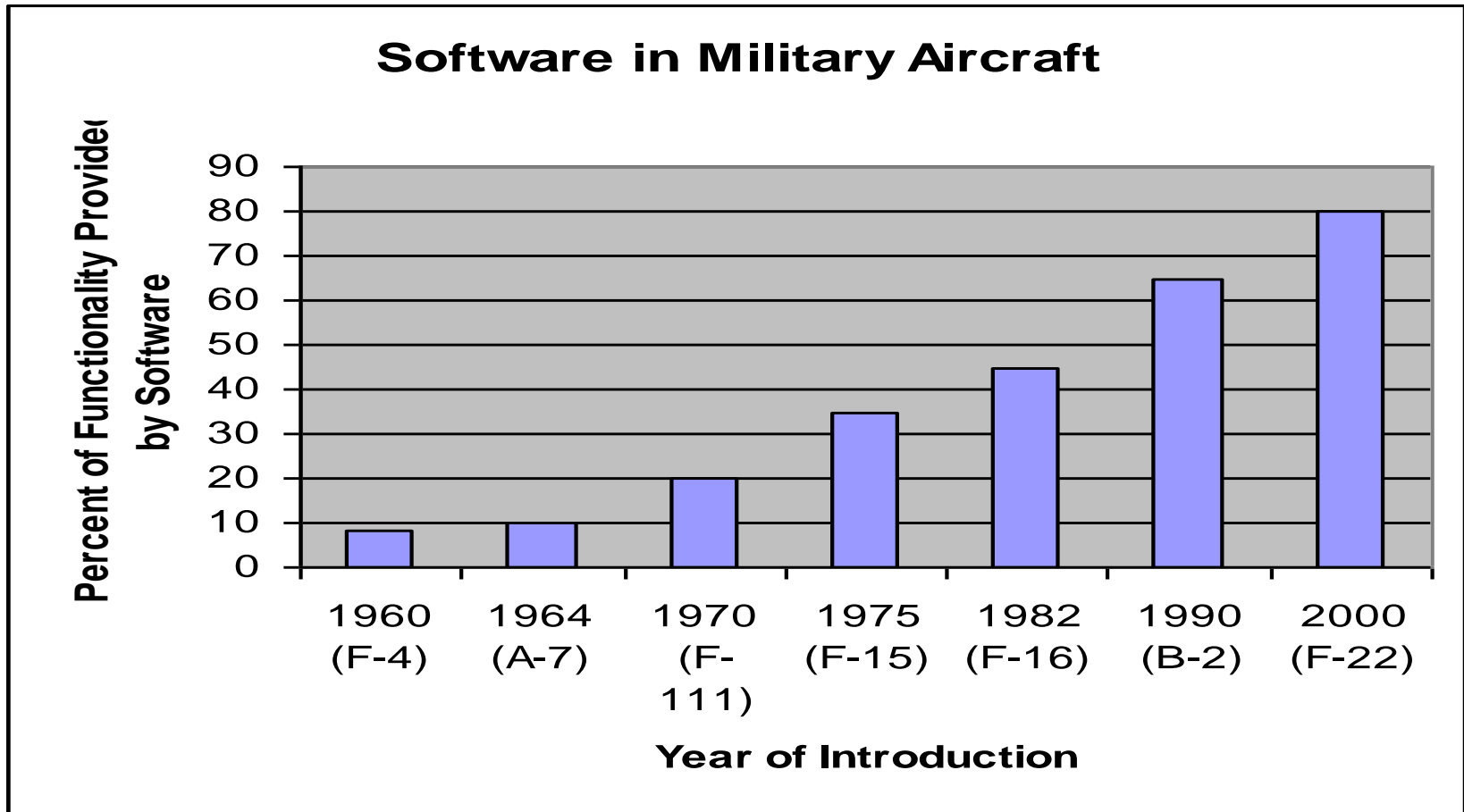
F-35

>6M LOC



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# Context: Software Is a Moving Target - Percent of Functionality Provided by Software

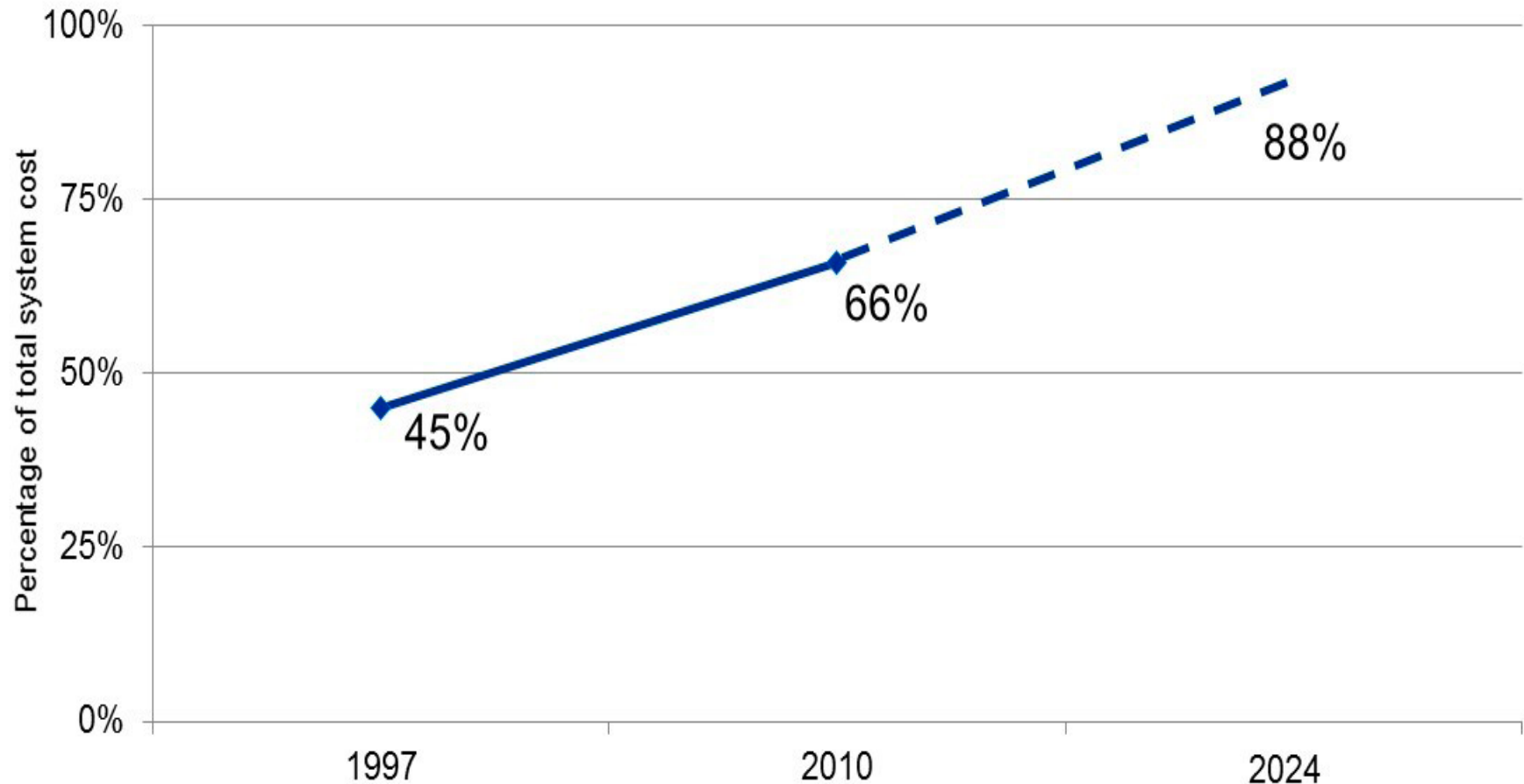


Source: NASA Planetary Spacecraft Fault Management Workshop, April 14-16, 2008, New Orleans





# Context: Software Is a Moving Target - Aircraft Software Development and Rework Cost



Reference: U.S. Air Force Scientific Advisory Board. Sustaining Air Force Aging Aircraft into the 21st Century (SAB-TR-11-01). U.S. Air Force, 2011.



# Context: Software Is a Moving Target – Importance of Software Engineering

Argument: Need to advance the state of the practice of **software engineering** to improve the **quality** of systems that depend on software

- **Quality is a property/attribute of a system – must be designed-in!**

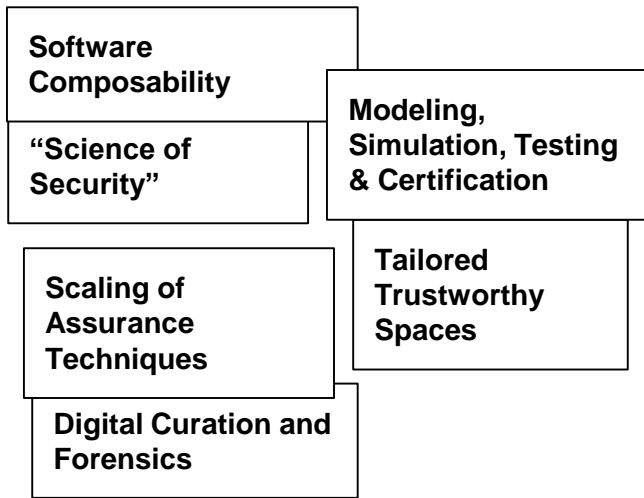
Software engineering requires analysis and synthesis

- **Analysis: decompose a large problem into smaller, understandable pieces**
  - abstraction is the key
- **Synthesis: build (compose) a software from smaller building blocks**
  - composition is challenging

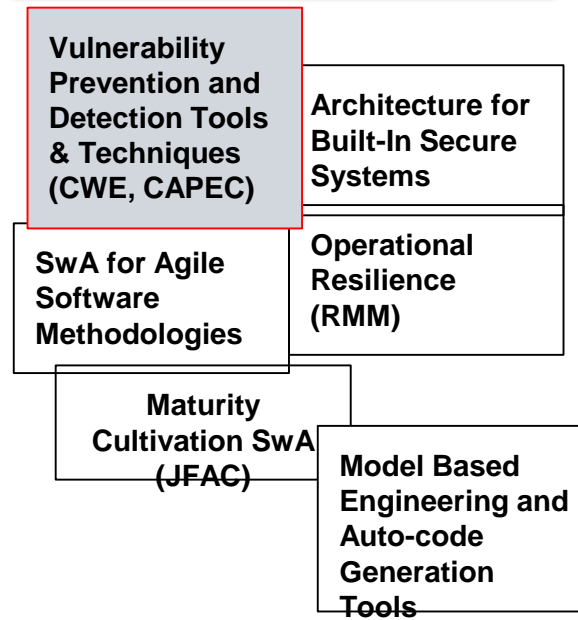


# Context: Software Is a Moving Target – Importance of Software Engineering

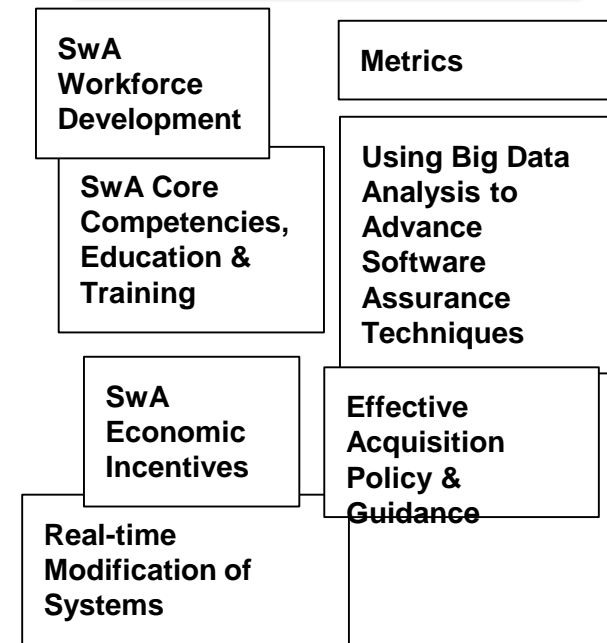
## 1: Foundations for SwA



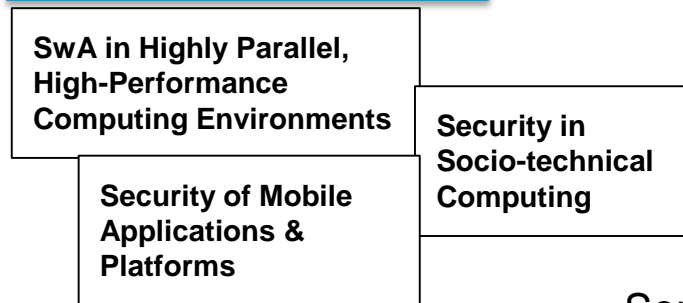
## 2: Processes, Methods of Secure Systems Engineering Development



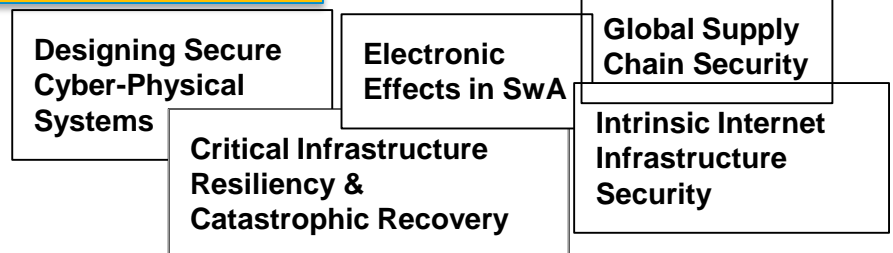
## 3: SwA Management & Operation



## 4: Emerging & Disruptive Technology

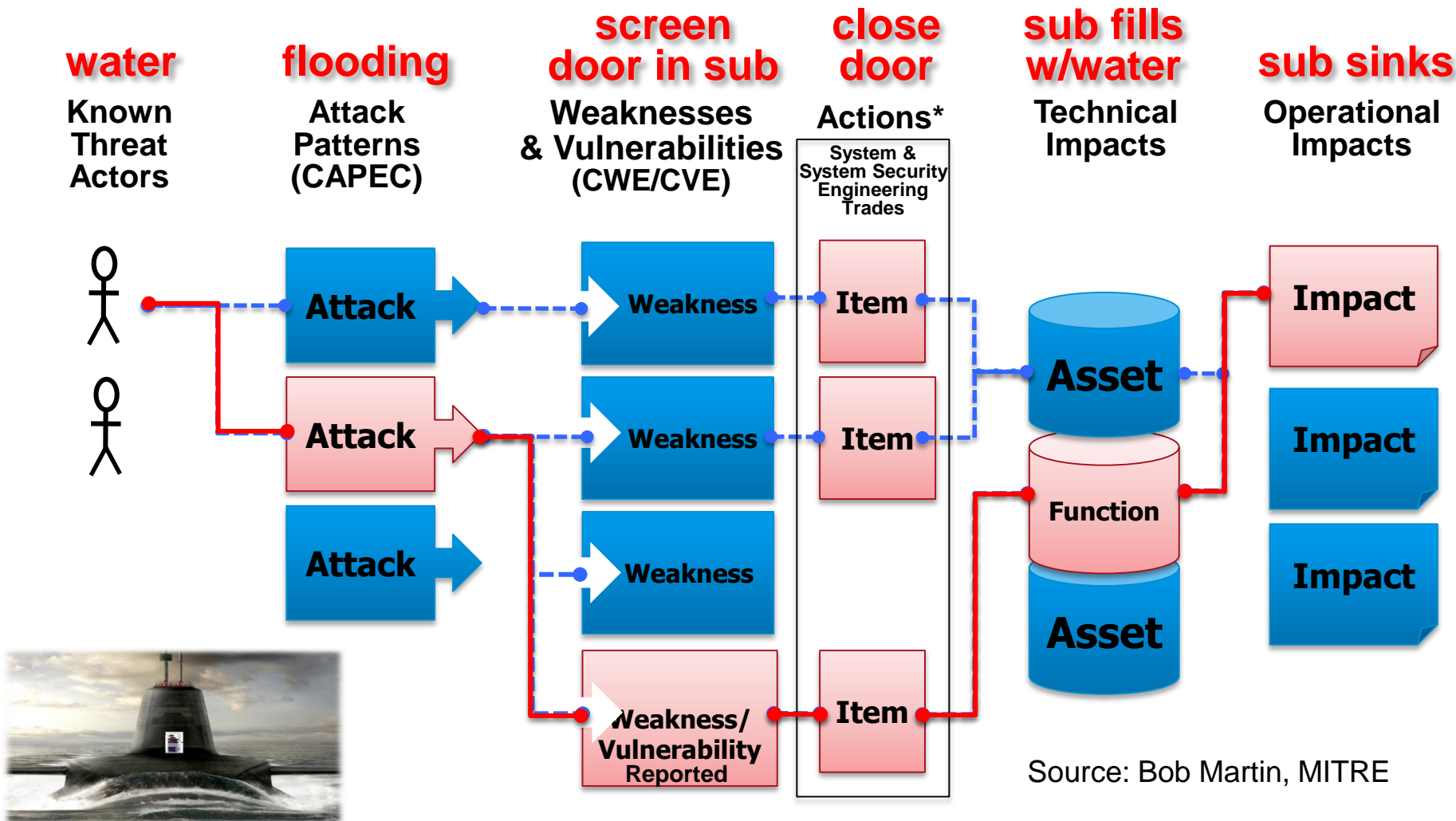


## 5: Critical Infrastructure



Source: SEI

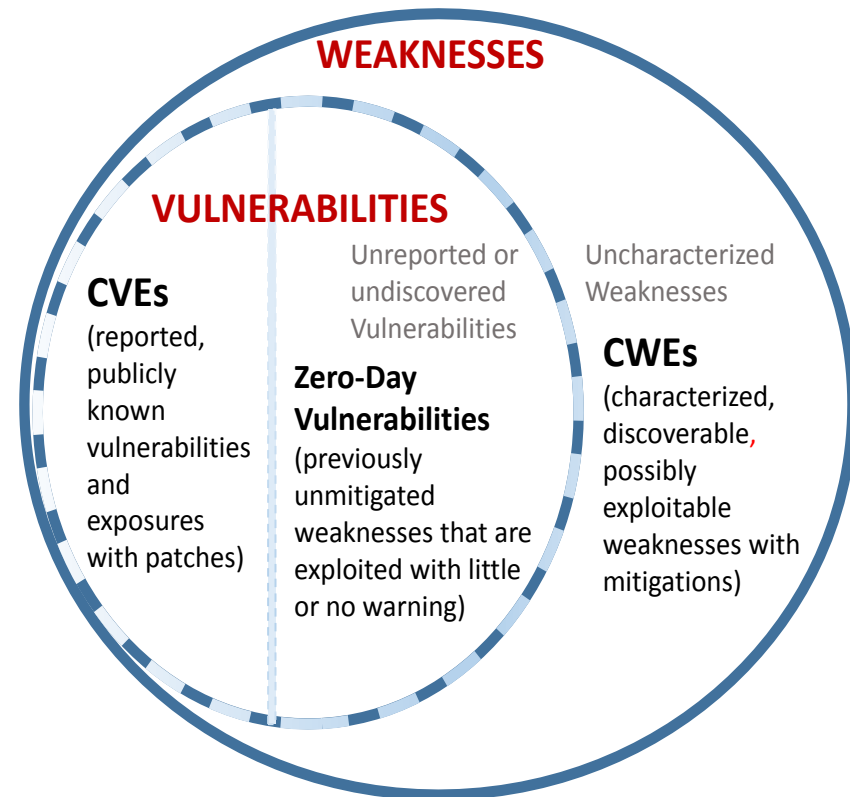
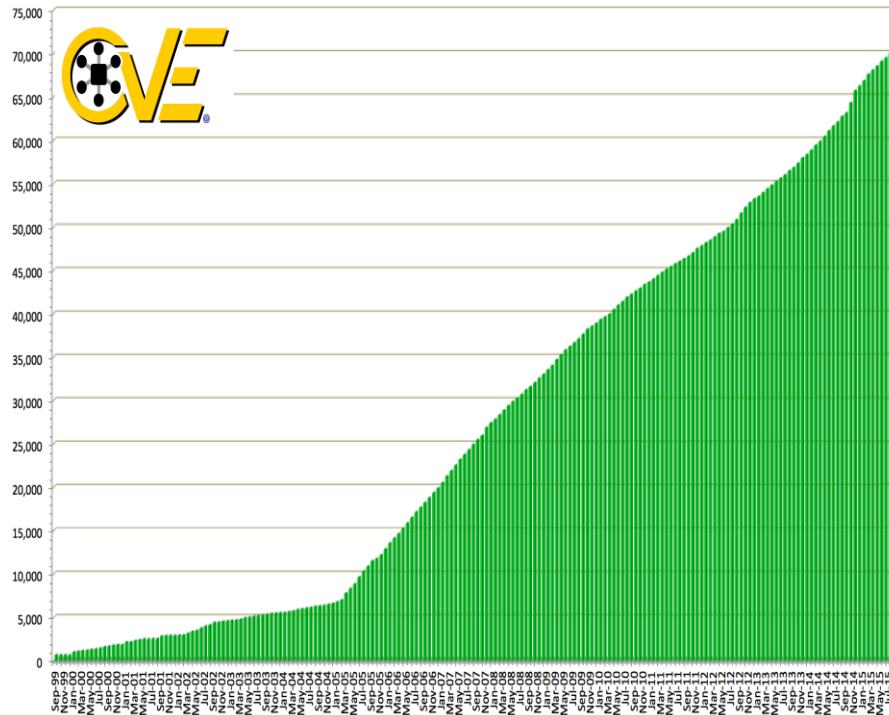
# Context: Software Is a Moving Target – Importance of Software Engineering



\* "Actions" include: architecture choices; design choices; added security functions, activities & processes; physical decomposition choices; static & dynamic code assessments; design reviews; dynamic testing; and pen testing

# Context: Software Is a Moving Target – Reported Common Vulnerabilities and Exposures (CVE)

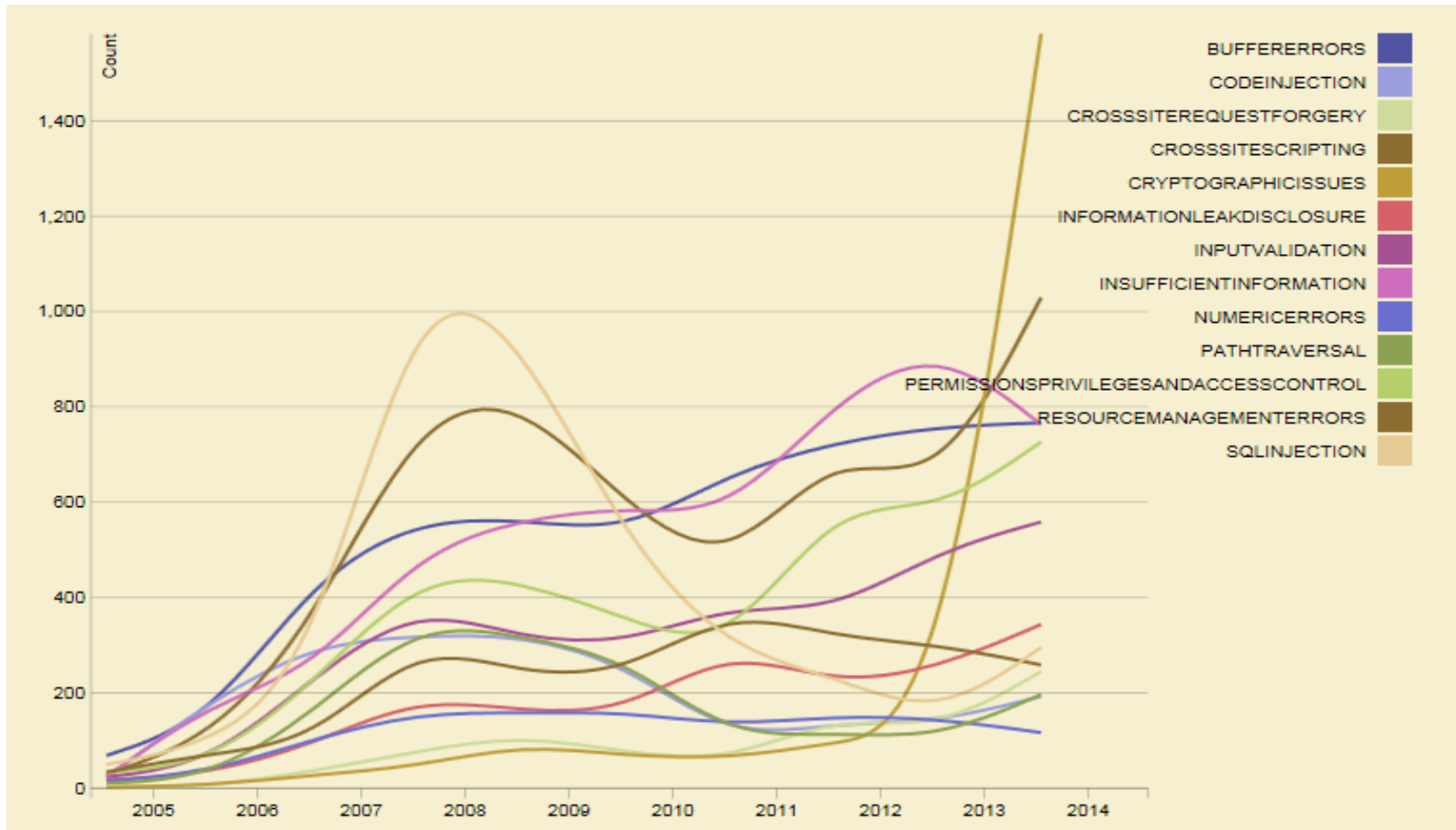
## CVE 1999 to 2015



Source: Dr. Robert A. Martin, MITRE Corporation, August 2015

\*

# Context: Software Is a Moving Target - Common Weakness Enumeration (CWE\*)



Source: NIST, National Vulnerability Database, 12 August 2015 web retrieval

\* CWE provides a unified, measurable set of software weaknesses

# Perspectives: Struggles in Software Engineering and the Persistent Pursuit of Software Quality

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# Struggles in Software Engineering and the Persistent Pursuit of Software Quality - **Some Things We Know About Software**

- Ubiquitous
- Codebase is increasing
- Vulnerabilities (Defects, Flaws) increasing
- Represents increasingly more system functionality and cost
- Research needed to address significant challenges
- Software-reliant systems are becoming more complex and intertwined
- Nationally and globally important
- Need to manage software systems better
- Software quality must be engineered/designed in

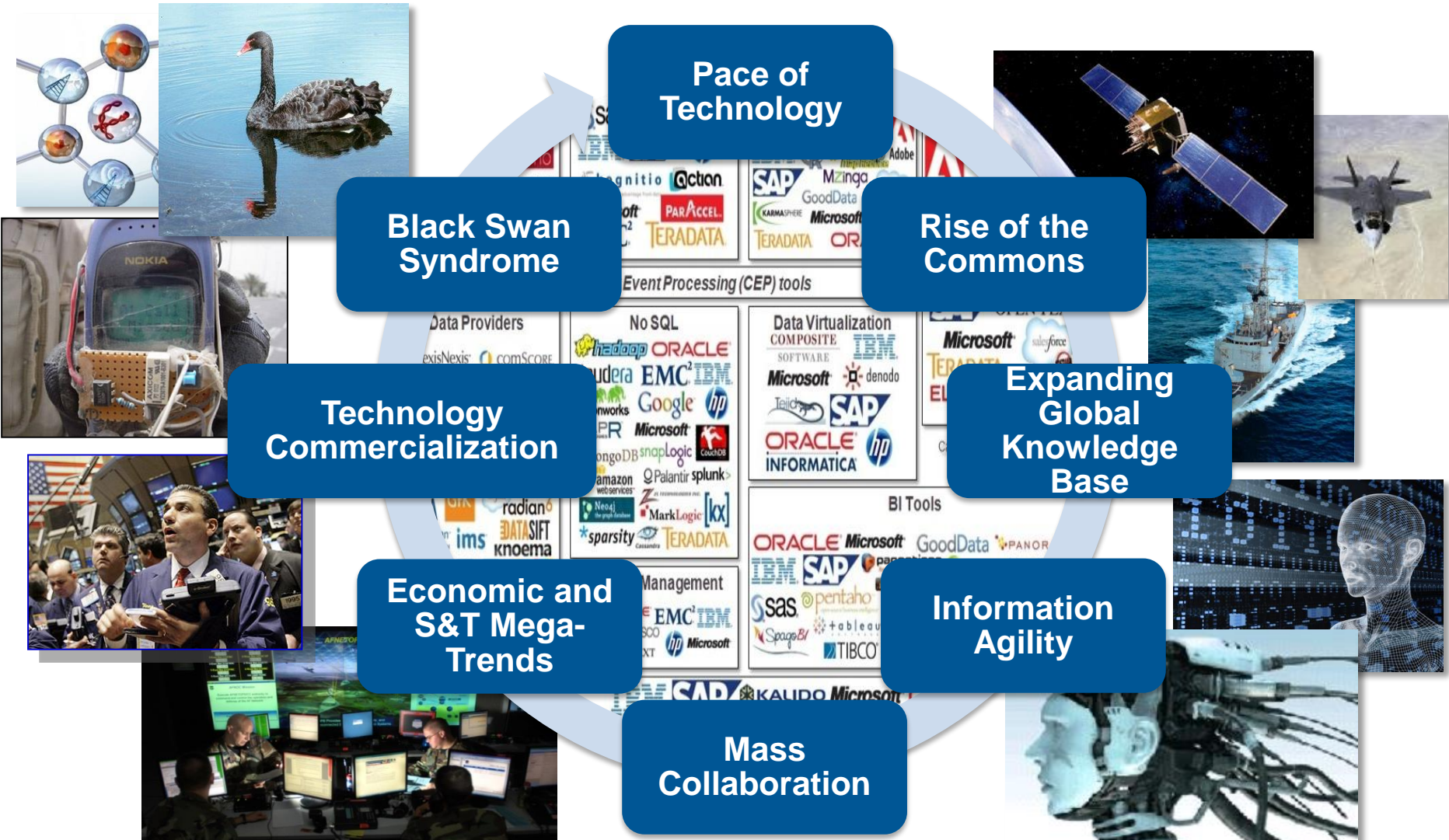


**Pursuit of software quality is increasingly more important!**



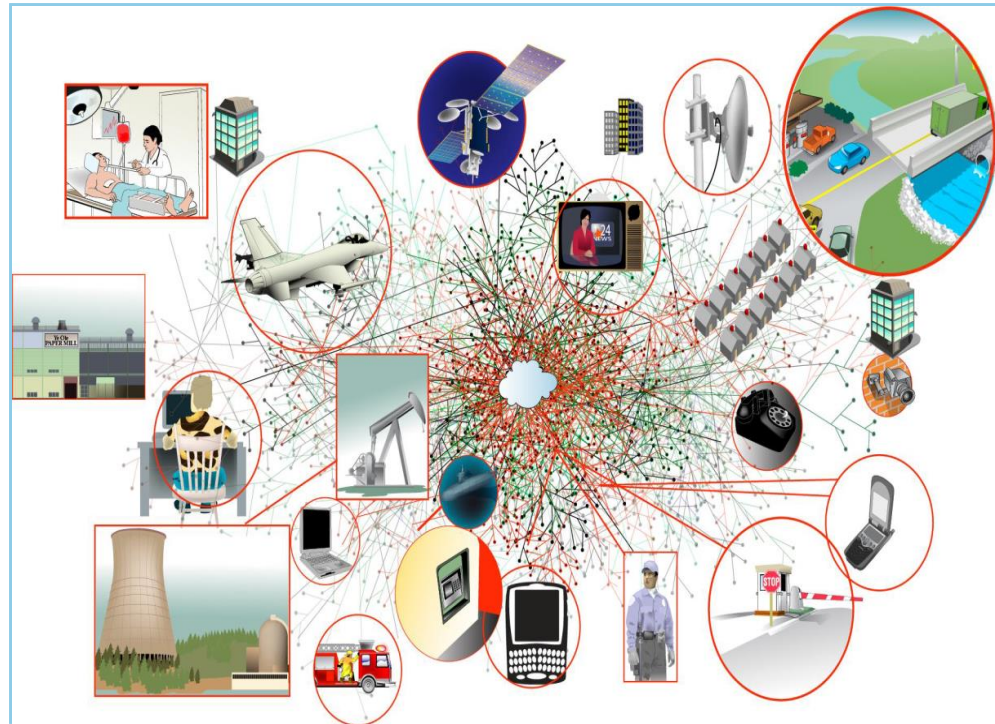


# Struggles in Software Engineering and the Persistent Pursuit of Software Quality – Globalization



# Struggles in Software Engineering and the Persistent Pursuit of Software Quality – Critical Infrastructure

- More Efficient and Agile Development of Software-Reliant Capabilities
- Improved Globalization/Supply-Chain Management
- Reduced Risk Due to Software Vulnerabilities
- More Resilient Cyber Systems and Networks
- Reduced Sustainment Cost
- Improved Workforce Competencies



Transportation Architectures



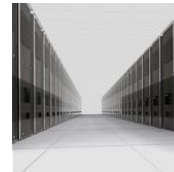
Healthcare Architectures



Banking & Financial Architectures



Energy & Utilities Architectures



Communications Architectures



Source: SEI



# Struggles in Software Engineering and the Persistent Pursuit of Software Quality – Essential Difficulties

According to Fred Brooks,\* software projects are difficult because of accidental and essential difficulties

- Accidental difficulties are caused by the current state of our understanding
  - of methods, tools, and techniques
  - of the underlying technology base
- Essential difficulties are caused by the inherent nature of software
  - invisibility – lack of physical properties
  - complexity – for its size
  - conformity
  - changeability

“the massive dissemination of error-loaded software is frightening”  
– Edsger Dijkstra, 1968

\* *The Mythical Man-Month* by Fred Brooks, Addison Wesley, 1995



# Struggles in Software Engineering and the Persistent Pursuit of Software Quality - Complexity

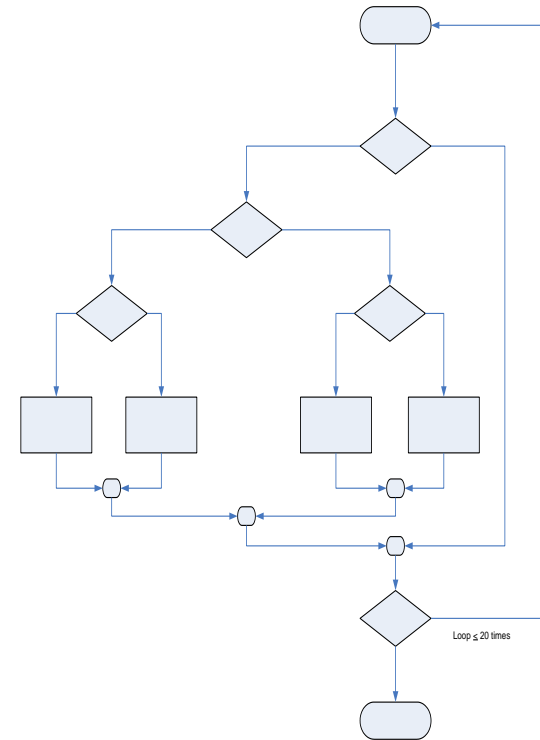
- Due to interaction of components, number of possible states grows much faster than lines of code
- For its size, software is very complex compared to other engineering artifacts
- Hardware is complex, but the laws of physical science usually tell us what to expect for a known input



Source: SEI

# Struggles in Software Engineering and the Persistent Pursuit of Software Quality - **Changeability**

- The flowchart might correspond to a 100 LOC module with a single loop that may be executed no more than 20 times.
- There are approximately  $10^{14}$  possible paths that may be executed!
- For any but the smallest programs, complete path coverage for defect detection is impractical.
- Limited natural governance



## Lehman Laws:

1. **The Law of Continuing Change – programs must change to be useful**
2. **The Law of Increasing Complexity – programs that change become more complex**

Adapted from Pressman, R.S., *Software Engineering: A Practitioner's Approach, Third Edition*, McGraw Hill, 1992



# Struggles in Software Engineering and the Persistent Pursuit of Software Quality – **Infancy of Software Engineering**



Source: SEI



# Struggles in Software Engineering and the Persistent Pursuit of Software Quality – Infancy of Software Engineering

	PHYSICAL SCIENCE	BIOSCIENCE	COMPUTER/SOFTWARE/CYBER SCIENCE
<b>Origins/History</b>	Begun in antiquity	Begun in antiquity	Mid-20th Century
<b>Enduring Laws</b>	Laws are foundational to furthering exploration in the science	Laws are foundational to furthering exploration in the science	Only mathematical laws have proven foundational to computation
<b>Framework of Scientific Study</b>	Four main areas: astronomy, physics, chemistry, and earth sciences	Science of dealing with health maintenance and disease prevention/treatment	<ul style="list-style-type: none"> <li>• Several areas of study: computer science, software/ systems engineering, IT, HCI, social dynamics, AI</li> <li>• All nodes attached to/relying on netted system</li> </ul>
<b>R&amp;D and Launch Cycle</b>	10-20 years	10-20 years	Significantly <b>compressed</b> ; solution time to market needs to happen very quickly

Source: SEI

HCI: Human Computer Interaction; AI: Artificial intelligence



# Struggles in Software Engineering and the Persistent Pursuit of Software Quality – Demographics of Workforce Provide Different Views of the Frontiers







Source: SEI





# Struggles in Software Engineering and the Persistent Pursuit of Software Quality – Demographics of Workforce Provide Different Views of the Frontiers

- Demographics of workforce are changing, and different views may emerge with multiple generations to consider
- Generation Y professionals are technically savvy and can better leverage IT capabilities for improved efficiencies and productivity; however, they may lack the systems engineering knowledge, skills, and abilities

			
<b>Silent Generation</b> 1928-1945	<b>Baby Boomers</b> 1946-1964	<b>Generation X</b> 1965-1980	<b>Generation Y/Millennials</b> 1981-2000
<ul style="list-style-type: none"> <li>Hard worker</li> <li>Respects authority</li> <li>Work is obligation</li> <li>Formal communicator</li> <li>Work/family separation</li> </ul>	<ul style="list-style-type: none"> <li>Workaholic</li> <li>Questions authority</li> <li>Works efficiently</li> <li>Competitive</li> <li>Little work/life balance</li> </ul>	<ul style="list-style-type: none"> <li>Technically advanced</li> <li>Prefers informality</li> <li>Needs structure and direction</li> <li>Direct/immediate communicator</li> <li>Seeks work/life balance</li> </ul>	<ul style="list-style-type: none"> <li>Technically savvy</li> <li>Embraces diversity</li> <li>Requires supervision</li> <li>Indirect/virtual communicator</li> <li>Demands work/life balance</li> </ul>

Sources: SEI, Recommendations for Improving Acquisition Training, May 2010

Achieving Effective Acquisition of Information Technology in the Department of Defense, National Academy of Sciences , 2010



# Struggles in Software Engineering and the Persistent Pursuit of Software Quality – Software Is Everywhere with Limited Natural Governance



Source: SEI

# Struggles in Software Engineering and the Persistent Pursuit of Software Quality – **Software Is Everywhere with Limited Natural Governance**

Laws of physics

Laws of software

Challenge of algorithms

Difficulty of distribution and concurrency

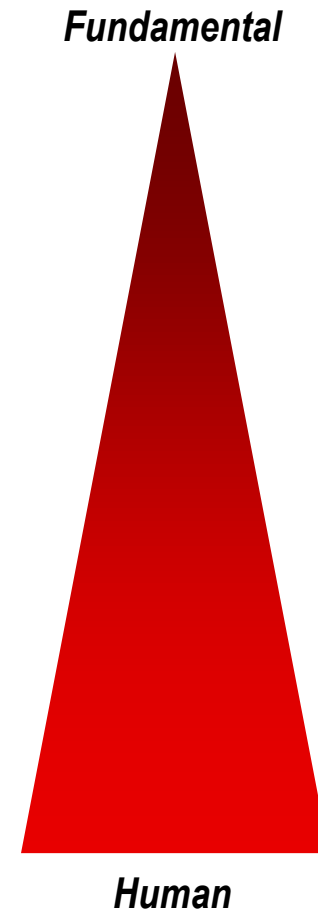
Problems of design

Importance of organization

Impact of economics

Influence of politics

**Limits of human imagination**

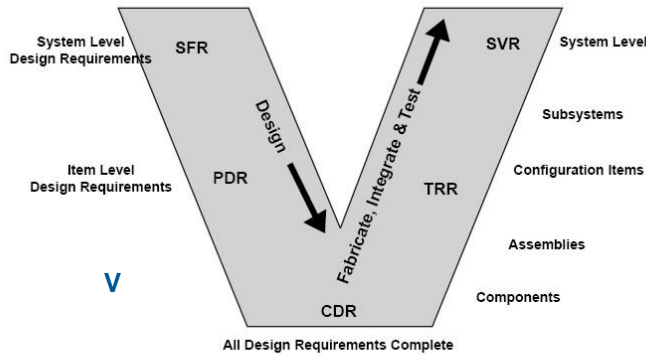
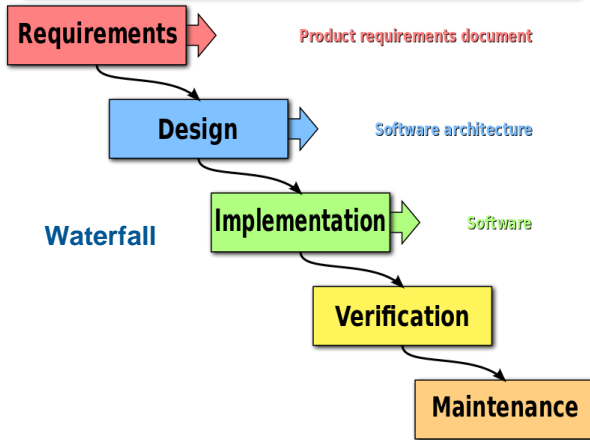


Source: IBM



# Struggles in Software Engineering and the Persistent Pursuit of Software Quality – Increasing Use of Innovative Processes, Methods and Tools (Accidental Difficulties)

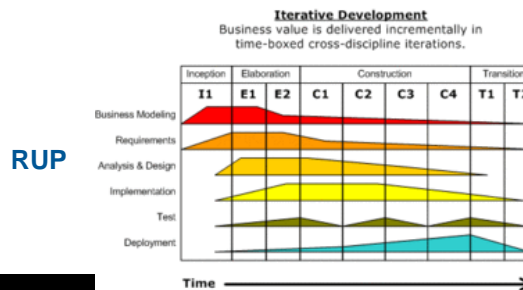
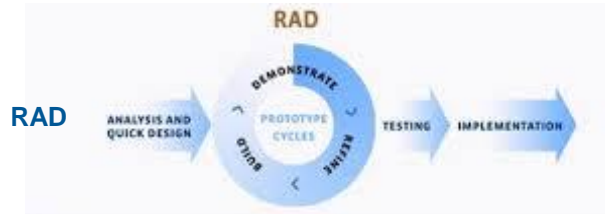
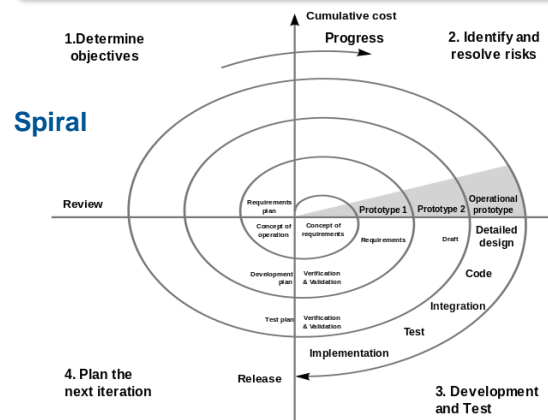
## Predictive Models



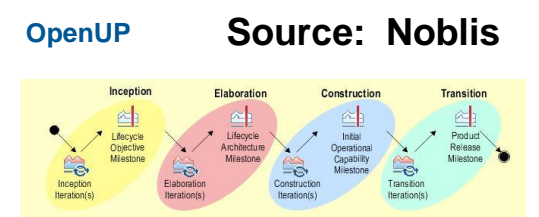
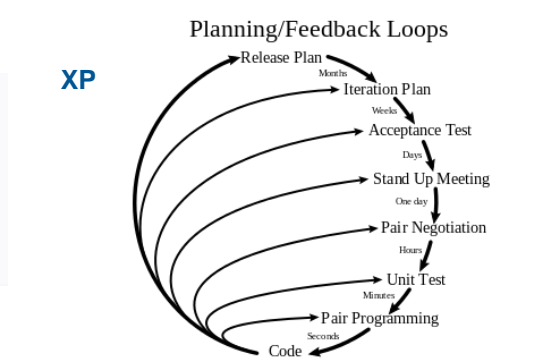
SFR = System Functional Review  
 PDR = Preliminary Design Review  
 CDR = Critical Design Review

TRR = Test Readiness Review  
 SVR = System Verification Review

## Iterative Models



## Adaptive Models



# Struggles in Software Engineering and the Persistent Pursuit of Software Quality – Software Connects Us in Near Real Time, Creating Different Decision Mechanisms



Source: SEI

# Struggles in Software Engineering and the Persistent Pursuit of Software Quality – Software Is Becoming a More Personal and Valued Utility



Source: SEI

# Struggles in Software Engineering and the Persistent Pursuit of Software Quality – Software Is Globally Important



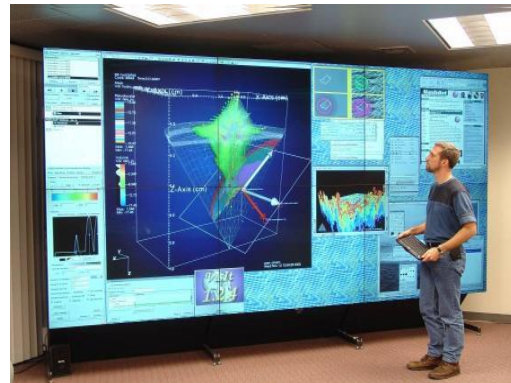
**Manufacturing**



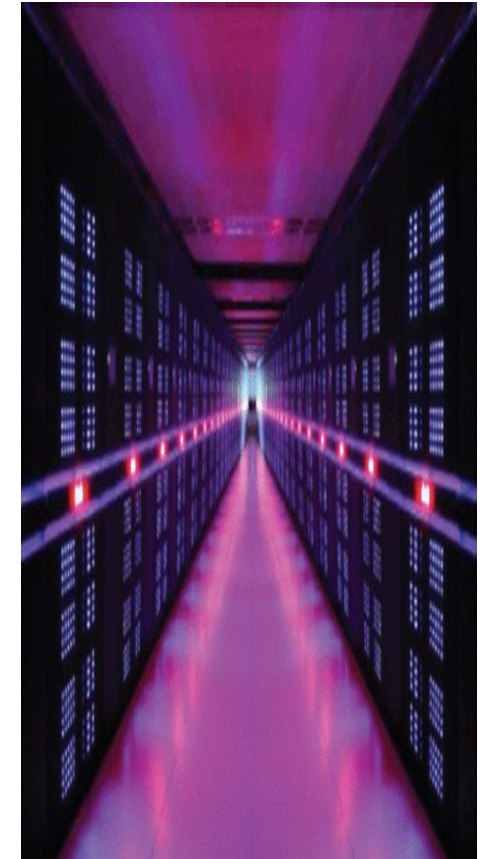
**Finance**



**Space and Aviation**



**Engineering**



**Research**

Source: SEI



# Future: Software Is the Underpinning of the Cyber Environment, Enabling Explorations into New Frontiers

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# Software Is the Underpinning of the Cyber Environment Enabling Explorations into New Frontiers – Software Is Today's Strategic Resource



—————→ Source: SEI  
**Increasing Globalization**

# Software Is the Underpinning of the Cyber Environment Enabling Explorations into New Frontiers – **by** **Providing Great Capabilities to Bifurcated Communities**



Source: SEI



# Software Is the Underpinning of the Cyber Environment Enabling Explorations into New Frontiers – **Software Engineering and Cybersecurity Are Now Inseparable**

- Cybersecurity is now not only one of a software system's essential qualities, but also a factor that expands the meaning of software quality
- The pursuit of software quality now also must consider the risks from potential actions of an adversarial/malicious user throughout the software lifecycle
- Cybersecurity needs to be included in activities from the onset of the acquisition, designed, and built into the software systems
- Cybersecurity needs to be considered a prime concern as the system is fielded and sustained



# Software Is the Underpinning of the Cyber Environment Enabling Explorations into New Frontiers – Software Engineering and Cybersecurity Focus on Providing Effective Business Solutions

“You can spend all sorts of money finding problems...and **if you don't fix what you find, you have not solved the problem.**  
...Key things you should be doing...

1. Code Reviews (with good tools)
2. Architecture Risk Analysis
3. Penetration Testing”

Dr Gary McGraw, fmr member, IEEE CS Brd of Governors, Keynote to HP Protect 2013.



“**We really need to be able to analyze what programs are up to**, whether they were authored as malware, or whether they were authored as non-malware but have vulnerabilities...I'm implying the **ability to inspect a code artifact and determine if**

- (1) it has vulnerabilities and
- (2) if it resembles other things we already know, and
- (3) indicators of what it might do.”

Dr Kevin Fall, CTO, SEI, Oct 2013.

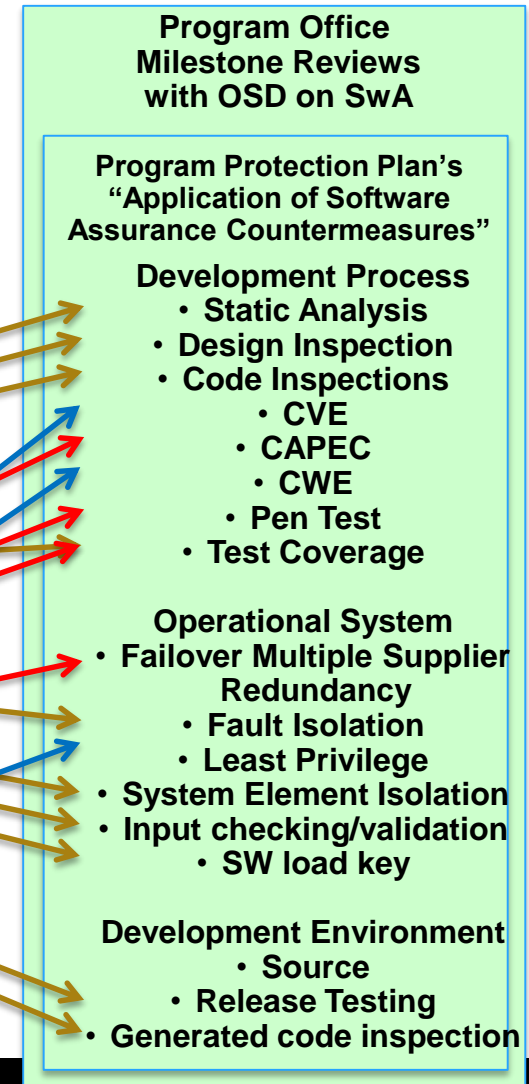


# Software Is the Underpinning of the Cyber Environment Enabling Explorations into New Frontiers –Public Law 113-239 “Section 933 - Software Assurance” & OSD Guidance DoDI 5000.2 (Program Protection Plan)

**Software Assurance.—The term “software assurance” means the level of confidence that software functions as intended and is free of vulnerabilities, either intentionally or unintentionally designed or inserted as part of the software, throughout the life cycle.**

**Sect933**

DoD Software-based System



**confidence**

**functions as intended**

**free of vulnerabilities**

Source: Dr. Robert A. Martin, MITRE Corporation, August 2015



# DoD Program Protection Plan (PPP) Software Assurance Methods

## Countermeasure Selection

Source: Dr. Robert A. Martin,  
MITRE Corporation, August 2015

### Development Process

Apply assurance activities to the procedures and structure imposed on software development

Table 5.3-5-5: Application of Software Assurance Countermeasures (sample)

Development Process								
Software (CPI, critical function components, other software)	Static Analysis p/a	Design Inspect	Code Inspect p/a	CVE p/a	CAPEC p/a	CWE p/a	Pen Test	Test Coverage p/a
Developmental CPI SW	100/80%	Two Levels	100/80	100/60	100/60	100/60	Yes	75/50%
Developmental Critical Function SW	100/80%	Two Levels	100/80	100/70	100/70	100/70	Yes	75/50%

Static Analysis p/a	Design Inspect	Code Inspect p/a	<b>CVE p/a</b>	<b>CAPEC p/a</b>	<b>CWE p/a</b>	Pen Test
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### Operational System

Implement countermeasures to the design and acquisition of end-item software products and their interfaces

Operational System						
	Failover Multiple Supplier Redundancy	Fault Isolation	Least Privilege	System Element Isolation	Input checking / validation	SW load key
Developmental CPI SW	30%	All	all	yes	All	All
Developmental Critical Function SW	50%	All	All	yes	All	all
Other Developmental SW	none	Partial	none	None	all	all
COTS (CPI and CF) and NDI SW	none	Partial	All	None	Wrappers/all	all

### Development Environment

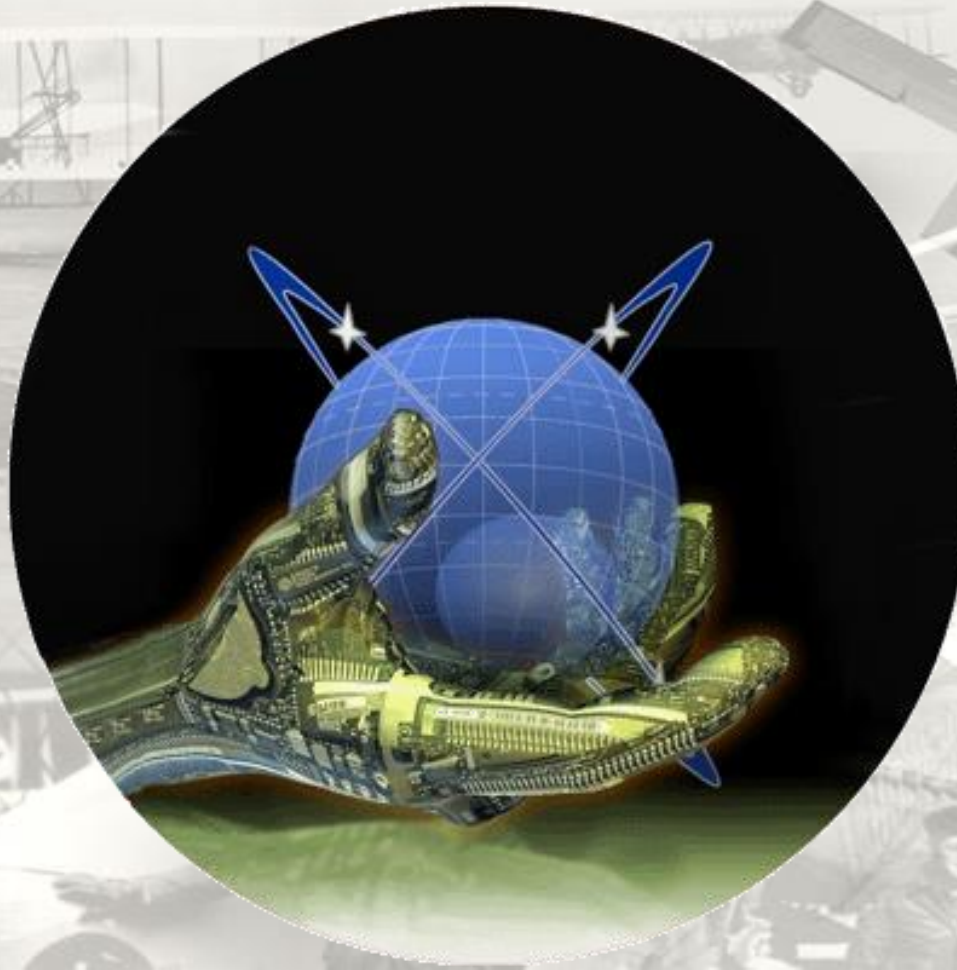
Apply assurance activities to the environment and tools for developing, testing, and integrating software code and interfaces

Development Environment								
SW Product	Source	Release testing	Generated code inspection p/a					
C Compiler	No	Yes	50/20					
Runtime libraries	Yes	Yes	70/none					
Automated test system	No	Yes	50/none					
Configuration management system	No	Yes	NA					
Database	No	Yes	50/none					
Development Environment Access	Controlled access; Cleared personnel only							

## Additional Guidance in PPP Outline and Guidance

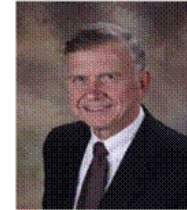


# Questions?



# Contact Information

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